



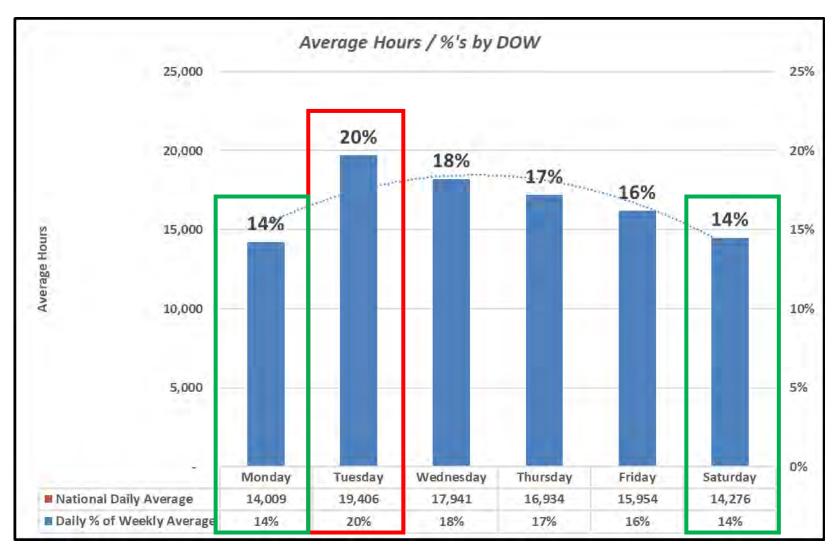
Street Management – Impact

Why is it important?

On average, **98,521** hours of inactive delivery time, not including lunches & breaks, during regular box delivery segments, are unaccounted for on a weekly basis nationally.

This is above and beyond the 10 min reporting in DMS

Actual FY 23 Qtr.'s II, III & IV, not including holidays / Sundays was **3,636,404** hours



*AVG of Street Inactivity (Hours) per day - Source DMS 01/03/23 - 09/30/23







Issues from the vital sites:

- Getting units to start addressing issues
- Building block, fundamental street management activities completed
 - 1564A's updated and reviewed w/carrier, SUT's given & documented etc.
- After identifying issues, capturing the exhibited undertime of the carriers
- I&I skills of the field
- Proper charges
- "Just Cause"
- Ensuring progression to change behavior
- Providing management contentions



Addressing unauthorized periods of inactivity during delivery

Inactive periods of time during paid hours in a street delivery function, where no obvious patterns of "normal" delivery, nor "normal" carrier duties are being performed, as observed (Digital Observance) and determined as conduct of an improper nature.

ROOT CAUSES:

Improper

- Expansion of Lunch / Break time
- Additional Lunch(s) / Break(s)
- Not carrying scanner on person
- Multiple occurrences "dragging out"
 - As to not incur additional assignment of work hours
 - As to incur overtime work hours

Proper

- Centralized delivery
- Multiple package delivery and/or package pickup



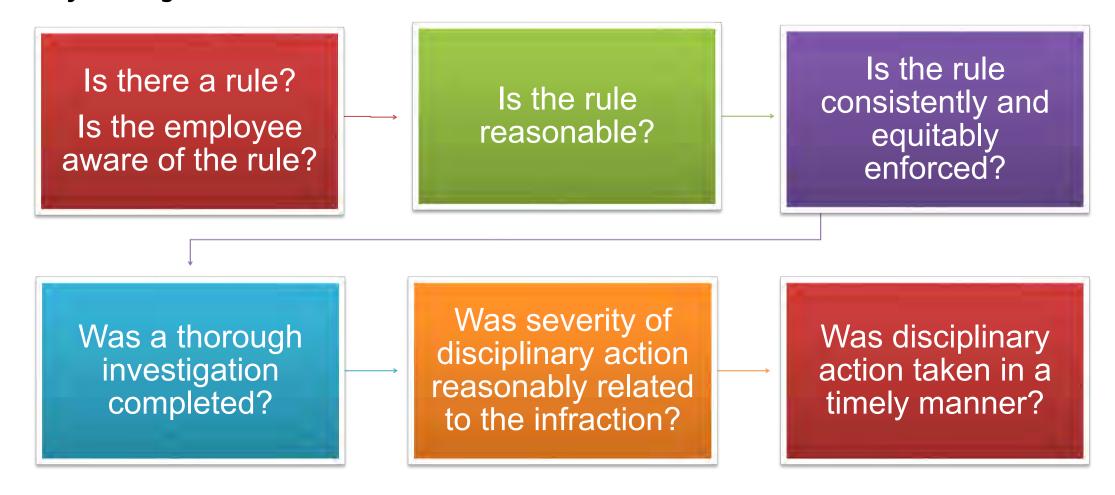
All of which can be identified through Street Inactivity Reviews



Street Management - Addressing Street Inactivity

Simply put, the just cause provision requires a fair and provable justification for discipline.

** See JCAM Pgs. 16-1 thru 16-3





The following slides, portraying examples and reports, can assist the supervisor, when investigating elements of alleged improper conduct related to street duties.

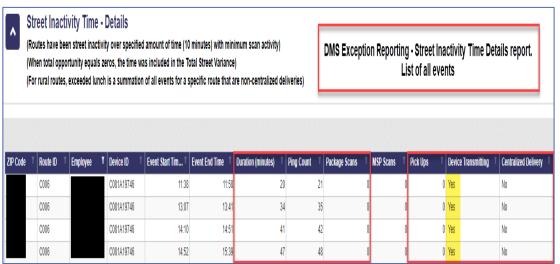
- Additional documents such as training records, TACS employee on the clock reports, and evidence from other systems could also be used that may not be listed.
- During the investigative interview, these documents and evidence should be shown to the employee and shared with their representative, if applicable, when asked about the alleged infraction.
- Ensure appropriate follow up questions are asked, when applicable.

1. DID NOT CARRY THEIR SCANNER ON THEIR PERSON DURING DELIVERY DUTIES

Documented MDD-TR Scanner Details service talk, discussion, DMS Exception Reporting - Street Inactivity Time Details Report (identifies event), DMS Street Management – Route Summary Report (Showing breadcrumbs at park point), NDI report (showing missed deliveries and point where scanner was left), RIMS battery usage report if needed (to show battery percentage)



1. DID NOT CARRY SCANNER ON THEIR PERSON DURING DELIVERY



MDD-TR Scanner Accountability for City Letter Carriers	January 8, 2024
ONITED STATES POSTAL SERVICE	
Mandatory Stand-up Talk	
To All City Carriers, Supervisors, Managers and Postmasters	
As information, the MDD-TR scanners utilize an Android operating sys as the latest smartphones. The US Government commits to broadca average user range error of 6.6 feet, with 95% probability, across all April 20, 2021, the global average URE across all satellities was 2.1 fee	sting the GPS signal in space with a globa healthy satellites in constellation slots. Or
The Postal Service uses this GPS technology to provide real time upda for our delivery employees, and to provide managers with the location o compliance with delivery & performance expectations.	ites for customers, hazard, and Amber alerts of every employee using a scanner to ensure
During delivery duties, all carriers must <u>always</u> carr (lunch/restroom excluded).	ry their scanner on their person
Handbook M-41 provides the following requirements for City Letter Car 112.1 Efficient Service Provide reliable and efficient service. 112.2 Diligence and Promptness	mers:
112.23 Complete time records to accurately reflect the hours employed 12.25 Be prompt, courteous, and obliging in the performance of dutie refrain from loud talking and the use of profane language.	d each day es. Attend quietly and diligently to work and
112.29 Return to the delivery unit immediately on completion of assignment of a service and then immediately results and then immediately results.	gned street duties and promptly clock in or ecords returning time.
131.31 Do not deviate from your route for meals or other purposes un policies concerning handling out of sequence mail permit minor deviati-	nless authorized by your manager or if locations.
251.5 Lines of Travel This shows lines of travel to reach the beginning of the route, reach the	lunch place, return to next delivery location

route.

125.5 b. (2) Review of Carrier Cases and Work Area. Note:

125.5 b. (2) Review of Carrier Cases and Work Area. Note:

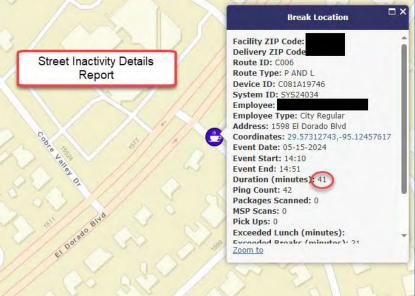
125.5 b. (2) Review of Carrier Cases and Work Area. Note:

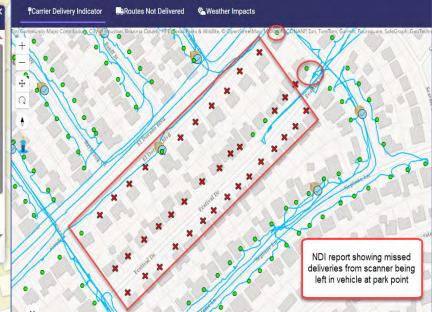
125.5 b. (2) Review of Carrier Cases and Review of Review of

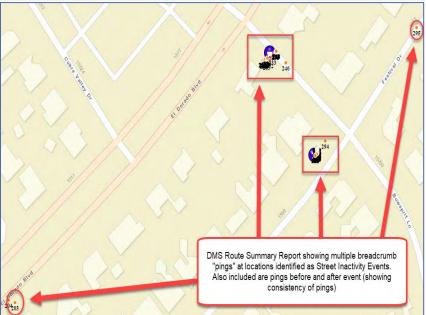
Additionally, the Employee Labor Relations Manual (ELM) also provides the following: 665,13 Discharge of Duties Employees are expected to discharge their assigned duties conscientiously and effectively. Employees must obe





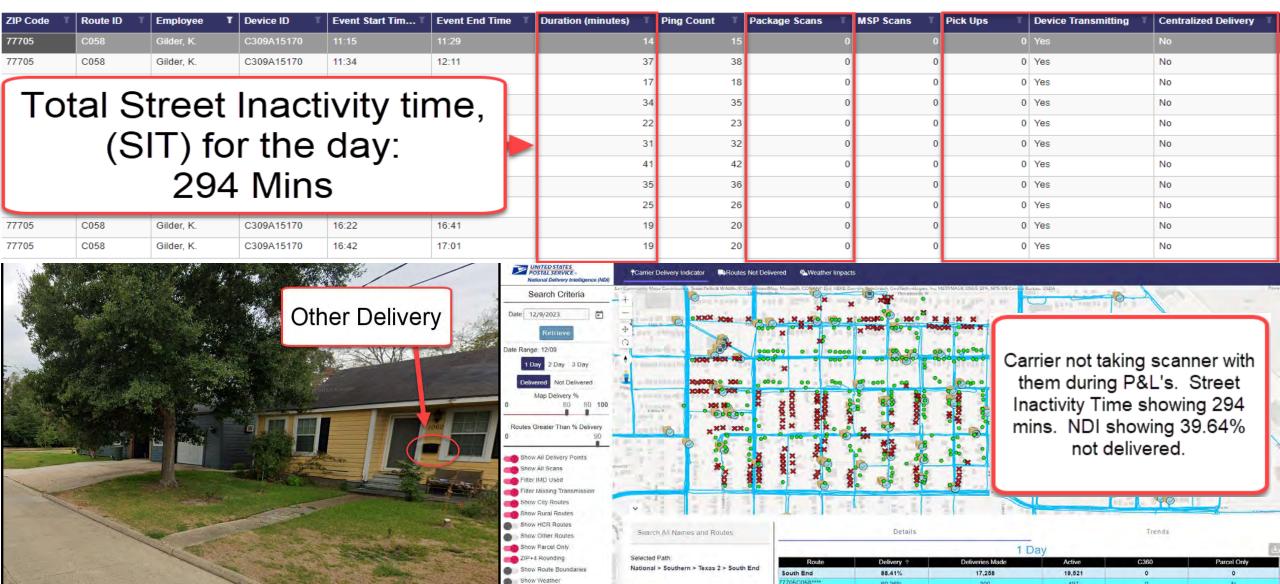








1. DID NOT CARRY THEIR SCANNER ON THEIR PERSON DURING DELIVERY DUTIES

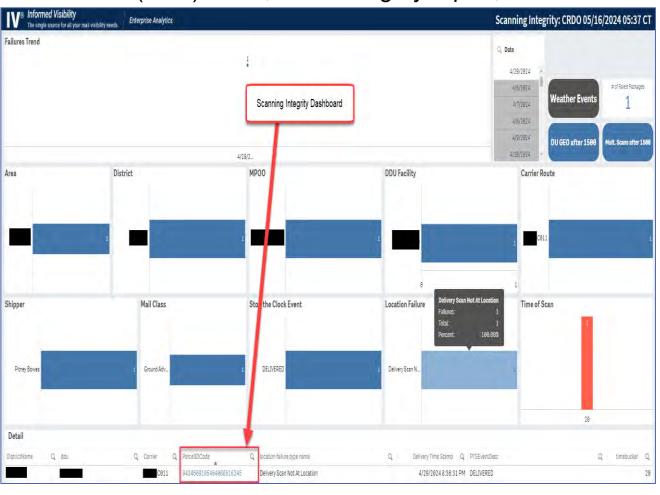




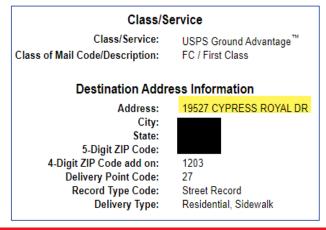
3. SCANNED ITEM/S AT INCORRECT ADDRESSES

SCANNED ITEM/S AT INCORRECT ADDRESSES

Documented service talk for accurate delivery, discussion, PTR track and confirm with GEO location of Stop the Clock (STC) event, Scan Integrity report, RIMS GEO Alert Dashboard.



Events					PTR Track and Confirm							
Event	Event Code	Event Date	Event Time	Location	Input Method	Scanner ID	Carrier Route	Posting Date / Time (Central Time)	Other Information			
DELIVERED, IN/AT MAILBOX	01	04/29/2024	20:36		Scanned	MDD TR C184A03206 (interface type - wireless)	Scanned by route C011	04/29/2024 20:40:04	Facility Finance Number GEO Location Data Available			
ON ROUTE, LOAD TRUCK	59	04/29/2024	13:19		Scanned	MDD TR C184A03206 (interface type - wireless)	Scanned by route C011	04/29/2024 13:22:05	GEO Location Data Available			
OUT FOR DELIVERY	OF	04/29/2024	11:08		System Generated			04/29/2024 11:12:10				
SORTING/PROCESSING COMPLETE	PC	04/29/2024	10:58		System Generated			04/29/2024 11:12:10				







4. UNAUTHORIZED LINE OF TRAVEL TO/FROM ROUTE OR TO/FROM LUNCH OR BREAK

UNAUTHORIZED LINE OF TRAVEL TO/FROM ROUTE OR TO/FROM LUNCH OR BREAK

Documented Carrier Route Book service talk, discussion, 1564A Delivery Instructions (authorized line of travel), DMS Breadcrumbs (route summary report showing actual line of travel), additional time used (if applicable), AVUS mileage report (if applicable, showing additional mileage).



Last year alone, the Postal Service hired 72 thousand city carriers and made more than 1.8 million new deliveries nationwide. With that in mind, we have updated our Delivery Instructions, Special Orders for Delivery and Route Maps to ensure our employees successfully deliver along city routes. Additionally, ensuring all deliveries are accounted for in our edit books and case labels will help ensure that proper sortation of our letter and flat volumes are on point and that we provide stellar delivery to our customers.

Essentially, a City Route book is made up of 6 parts; (1) the 1/2" to 1", 3 ring, sturdy, hard cover binder that contains (2) 1564-A Delivery Instructions, (3) 1564-B, Special Orders, (4) Edit book and/or PS Form 1621, if necessary; (5) Route Map, and (6) Handbook M-41, City Delivery Carriers Duties and Responsibilities. When maintained properly, these books explain in detail how to deliver along the route.

1564-A Delivery Instructions

PS Form 1564-Å is a written roadmap of Collection points, Relay / Park and Loop points, Route schedule, transportation (if applicable), and lines of travel (to beginning of the route, to lunch point, return to next delivery location, and return to unit). It also provides lunch information, including locations where a carrier and carrier technician (QT) are authorized to leave a route for lunch. Additionally, it includes authorized break locations for the regular and substitute carriers as well. Lastly, once all is authorized, it is signed and dated by the Manager or Postmaster of the unit.

1564-B Unique Conditions, Other Special Orders, and Instructions

This form is used to record special orders that are approved by management concerning the handling or delivery of a customer's mail. This includes firm callers, standing orders not to deliver on certain days of the week, temporary hardship delivery expectations, etc. The special orders are valid until cancelled by management or at the customer's request.

Edit Book Maintenance / PS Form 1621

Since the Edit Book and PS Form 1621 are two of the most important documents used by the Postal Service, it is essential that the carrier keep them accurate and up to date. Carriers must complete entries for new construction and any delivery deletions that occur as soon as possible. Your edit book ensures proper line of travel in the delivery of the route, as well as proper sortation of the mail. If you have an issue with mail not being in automation, check your edit book to ensure that the addresses are proper and accounted for.

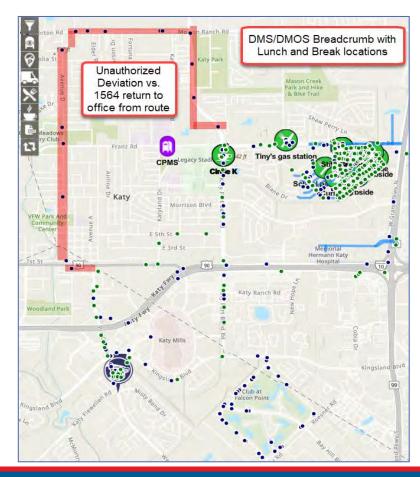
Case Labels

If your case labels are more than 6 months old, it is time to replace labels. Old case labels that are marked on, cut up, or not updated with most current active deliveries, only lead to confusion casing the route and mail not being delivered, by the regular and/or the replacement carrier.

In addition to upholding your duties and responsibilities as a city carrier, maintaining your route and edit books will allow you to provide high-quality service for which you will be proud. Maintain these resources as you play a major role in the high respect the Postal Service receives from the American public.

Route Maintenance Is Everyone Responsibility

								Delive		Inst	ruc	ctic									
		of Empio						10	Nn.	130	02				Office						
Vét	HON	Miske	1000		dicie Ci	pacity		Vehicle No		Sulmon	NOM	Volu	PRINCE				45.00	TA	reignen		įű
Ц			-		2 ton		ı	9206288	3 1				PM	4	75	etal	15.00	1	13	32	
Date Appointed Date Assigned to House 10/15/73 12/26/93						-	_	_	_	#ethod)		Al most	-	Туре	MT F	_	-	-			
No. of Trips. North of Rep			labeme	Foot Mounted & Park and						L	Bummena		X	MILON	n						
1		_	CharlieJar							CHIM				_		_		Min	_	_	
Lo	othic	Dider of	Bection Points Collection	Gamer	Date	rnval Ti	me	(II) Sat.	m	Chicay F	View View	Million M. Au	Loop S		Daily	-	Tirres (1)	Prose Florin	uble for v. Loop	Ners Swe	mi Di
84	th a	Coni	er	NW	10:15	_	10	15 AM		0 Leo			1000	-	08:45	_	08:45 AM	45	21	2)	Ì
-	-	-								-	_	_		-4		_	1	m	37	49	_
10	Qth	Place	& Melody	SW 13;00 PM			13	00 PM	700 Polaris				09:25	AM	09:25 AM	21	53	4)			
										8761 North Star				11.15	AM	11:15 AM	11	60	21	ř	
			-			+			12	01 W	. 92	2nd		+	13/45	PM	13:45 PM	A5	296	2)	E
Ĺ				1														20		41	
4.0		Times	Dany	rip 1				Trip 2			Lines of Travel (Use Office to Routs Via						Figure to Lumb Via				
	1-gn 07:00 AL			5at. 07:00 AM		aniy Sa		Sat.		Pecos to 84th						Polaris to			841	i	
8 9	100	mitter		5 A.S.						Lunch to Route Vis					finale to Otton Via						
7	(today)		08:35 AM						-	1 84th to Huron to 92nd to mailtoom					Station						
-	,		15:00	15:00		_	_		-	-	Ficin				Authorized Lunch Peri			ď			-
	Bir	1	15:30	15:0	00									100							
Ţ		Public		Lonation							13:10						13:40				
i	-	Trans	- 8	Board Leave						Location where nuthorized to leave rocks for lurur											
ä	١,	Leave								1	84th & Huron										
5	1	Betarn	1								Location of Authorized Lunch Location(s) (2)								-		
1	-	Loavo									Dairy Kings						Replicement Carper Burger Queen				
e in	2	Hoten								Burger Queen					-	Wishbones					
Link	in sil	Privatal:	Owned Vens	cle Em	scilya Da			opinetotine		- 1	Bos	st Ye	ot .	_			Dairy Kings				
	Yes		No.	100	-Summit	/c muit				- 1	-	P	egular C			Bre	ak Location(s		t Carr	ėr.	_
1 1	Arriv	ni trne :	hown should	be earl	est on a	light din	w. i	Joe revers	a to		7-13		2nd &			1	Dairy Kings		- Owner	-1	
2	t on	bonal ra	marka following cond	Mioria p	envail co	vurring t	rav	wi to and f		1		-	ouse B		1		Gae House		tvHu	on	
			h location (Up			Mr Will	994	mehate		1	Dai	ry K	ings				7-12 02nd 8	p.	1006		
(t)	Res	mburres	for driving by	eri sedhir	nies.									matur	e and Da			-			-
(3)	Pro	kgried n	resportation in PS or Contrac or lanch data.	PS vot t Vehic	14046	r sorien	0.79	my at their	орбо		K	A. C	3allo					01	/04/9	4	
3			of regularity is:						mplet		Drie	term	anter								

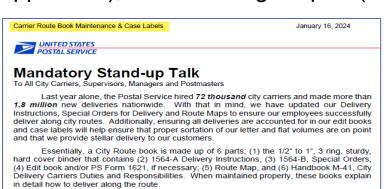




5. UNAUTHORIZED DEVIATION DURING DELIVERY (OTHER THAN ABOVE)

UNAUTHORIZED DEVIATION DURING DELIVERY (OTHER THAN ABOVE)

Documented Carrier Route Book service talk, discussion, DMS Breadcrumbs (route summary report showing actual line of travel), Edit book or 3999 (to show approved line of travel within route) additional time used (if applicable), AVUS mileage report (if applicable, showing additional mileage).



1564-A Delivery Instructions

PS Form 1564-A is a written roadmap of Collection points, Relay / Park and Loop points, Route schedule, transportation (if applicable), and lines of travel (to beginning of the route, to lunch point, return to next delivery location, and return to unit). It also provides lunch information, including locations where a carrier and carrier technician (Q7) are authorized to leave a route for lunch. Additionally, it includes authorized break locations for the regular and substitute carriers as well. Lastly, once all is authorized, it is signed and dated by the Manager or Postmaster of the unit.

1564-B Unique Conditions, Other Special Orders, and Instructions

This form is used to record special orders that are approved by management concerning the handling or delivery of a customer's mail. This includes firm callers, standing orders not to deliver on certain days of the week, temporary hardship delivery expectations, etc. The special orders are valid until cancelled by management or at the customer's request.

Edit Book Maintenance / PS Form 1621

Since the Edit Book and PS Form 1621 are two of the most important documents used by the Postal Service, it is essential that the carrier keep them accurate and up to date. Carriers must complete entries for new construction and any delivery deletions that occur as soon as possible. Your edit book ensures proper line of travel in the delivery of the route, as well as proper sortation of the mail. If you have an issue with mail not being in automation, check your edit book to ensure that the addresses are proper and accounted for.

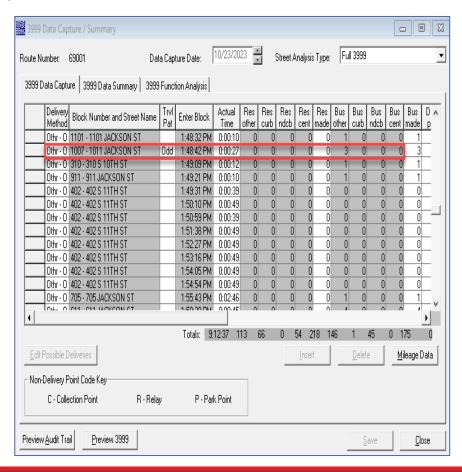
Case Labels

If your case labels are more than 6 months old, it is time to replace labels. Old case labels that are marked on, cut up, or not updated with most current active deliveries, only lead to confusion casing the route and mail not being delivered, by the regular and/or the replacement carrier.

In addition to upholding your duties and responsibilities as a city carrier, maintaining your route and edit books will allow you to provide high-quality service for which you will be proud. Maintain these resources as you play a major role in the high respect the Postal Service receives from the American public.

Route Maintenance Is Everyone Responsibility



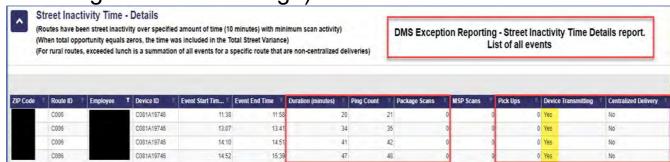




6. UNAUTHORIZED LUNCH OR BREAK LOCATION

UNAUTHORIZED LUNCH OR BREAK LOCATION

Documented Carrier Route Book service talk, discussion, 1564A Delivery Instructions (authorized lunch and break locations), DMS Exception Reporting - Street Inactivity Time Details Report – Data view and street view (identifies unauthorized lunch or break location), additional time used (if applicable), AVUS mileage report (if applicable, showing additional mileage).





									y Ins											
METH		f Employ	/84	_	_	_		D N	ń.	_	_	Derive	rry Unit	_	_		_	_		
		h Thor	nas			_		1		302			in Office		_		_	_		
LV		Make			tion Caper	my.	92062		AAA			S PM 4	175 Total	15.00	10	reignen 1:9		No.		
		poinhid	10		egned to Ha	ida	1 85065	50				Methodia)	Tau	Type	-		32	-		
		15/73		17.16	12/26/93			- 17				50 P	Such sensi	T Summera	_	N B				
	11 1	rigin.	Name of Rep Charlie-lon		nt (3)				Cen				oop		Min		-	erion		
m	(der	n of Col	botton Points Collection	Skynes		M TR	ma (1)	۲,	Flixion	100	X	A Loop Stee	Atmost	Time (1)	-	uthe To	fven	en fr		
		Canil		-	Daily	+	Sit.		500 L	o DOY	20.00	A Loop Steps		Set	-			42		
		CANTE		NW	10:15 A	4	0 15 AN	٠.	DUCE		an		08:45 AN	08:45 AM	"	- 70	17.			
_	_							_			_		-		71			56		
K2	tri	Prace	& Melody	3W	13:00 P	4 1	3:00 PM	4	700 P	otari	15		09:25 AM	09:25 AM	"	581				
				E.	3			3 1 1					1200	1	31	50	45	39		
_	_					1			8761	Nart	ih s	in	11.15 AM	11.15 AM	110	60	21	70		
						П							1	11110 74	ay.	103	41	87		
_	_			-		+		+	1201	W O	120	et.	-	1	25	296		-1		
						Т			1231	11. 3	ret	MA.	13/45 PM	13:45 PM	E.	290	1			
_	_		Y-	p 1	_	1	Trie 2	_	_		_	1 fore of	Thomas (Class	reverse, if nece	20	-	41	_		
		Time	Dany		let.	Dat		Ti-e	vt.	1	To	Tipe to Route		ficuse to Lund	10 1/1					
١.	than		0.000		1 2 -					Tu Pecos to 84th				Polaris to	Polaris to Huran to B4th					
۴	07:00		07:00 AM	AM 07:00 AM			_	_	_			turon to Lee		Foruse to Office	- 26	100	_	_		
1	antro .		08:35 AM	08:	S AM					t d Sath to Huron to 92nd				92nd to Pecos right to						
fromm		wn	3.3	100	3.					* to mailroom			d in the	Station				-		
ŀ	-		15:00	15:0	0		_		_	Authoria				To Period				_		
E	SW	1	15:30	15:0	00					rion				,						
Г	П	Public	-	-	Location		-			13:10 13:40										
L	Ц	Trans	Bo	Board		Leeve				Location where authorized to less				re rocke for lunch						
ı		Lienville								84	ath.	& Huron								
l	1	Return									-	Location		d Lunch Local						
L	4	Pensity.			1.5						-0	Regular Car	trian.							
ı		Louve	-		0.1					Da	niry	Kingu		Burger Que	een	-		-		
ľ	2	Honen							Burger Queen					Wishbones						
÷		Providen	Owned Veluc	to Em	nervii Data	10.70	interpretation	in		Во	mat	Vot		Darry Kings						
in in		DIES IN	No	10	more and (Po	m 3	341)							eak Location(
_	_								-	100	12	Regular Carri 92nd & Per		Dairy Kings	THE	it Carri	*			
~	**	ng) former si Bojinast rass	hown should b	HE-MOST	est on a sign	. CAN	C LANGE PROVI	17.00	to:	100	-6	Welling & Pe		Dany Kings	-	-	-	-		
ı	tro	e of the f	ellowing cond	Bioris p	revail boven	20	www to per	i hu	m a	Ga	35	House B4th	Huron	Gas House	841	tvHu	on			
84	ena	ishi hind	fosition (up	10.3 by	rcies) constitu	910	oomynutur.			no	, in	Kings		7-12 02nd 8	ri.	-con				
9	to a	mburred	for driving low	ri vehi	Sec.							ad by (flagnat			-	mo/(k	_	-		
10	٧ú	vided fro	ay film re its w resportation es	PG was	MONE.															
V A	Lun	icroad of	PS or Combes	Vehic	in (Other or	Circle I	move at the	er o	(POCH)			Gallo			01	/04/9	4			
			of requirery na				200			Vitte		nastar								



7. EXPANDED LUNCH/BREAK TIME

EXPANDED LUNCH/BREAK TIME

Documented Carrier Route Book service talk, discussion, 1564A Delivery Instructions, DMS Exception Reporting - Street Inactivity Time Details Report – Data view and street view (identifies location and time-valued breadcrumbs for time over authorized lunch and break time), DMS Breadcrumbs before and after event of expansion, LMOU (if applicable).

Note: Handbook M-39, Management of Delivery Services

242.341 The carriers at the delivery unit will receive two 10-minute break periods. The local union may annually opt to have either (a) both breaks on the street or (b) one of the 10-minute breaks in the office and one break on the street. If two 10-minute breaks are taken on the street, **they will be separate from each other. Breaks must be separate from the lunch period**. The carrier shall record on PS Form 1564-A, Delivery Instructions, the approximate location of the breaks(s).

126.5 Authorized lunch periods, travel, and locations where the carrier is authorized to leave the route are recorded on PS Form 1564-A by the carrier when the USPS provides reimbursement or transportation to and from lunch places.

In all cases travel time to and from the lunch place will be charged to the lunch period.



7. EXPANDED LUNCH/BREAK TIME



PS Form 1564-A is a written roadmap of Collection points, Relay/ Park and Loop points, Route schedule, Irangordation (if applicable), and ines of Travel (to beginning of the route, to funch schedule). Irangordation (if applicable), and ines of Travel (to beginning of the route, to funch including locations where a carrier and carrier fechnician (27) are authorized to leave a route for funch. Additionally, it includes authorized break locations for the regular and substitute carriers as well. Lastly, once all is authorized, it is signed and dated by the Manager or Postimaster of the unit. 1564-B Unique Conditions, Other Special Orders, and Instructions

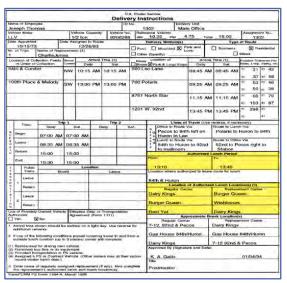
This form is used to record special orders that are approved by management concerning the handling or delivery of a customer's mail. This includes firm callers, standing orders not to deliver on certain days of the week, temporary hardship delivery expectations, etc. The special orders are valid until cancelled by management or at the customer's request.

Edit Book Maintenance / PS Form 1621

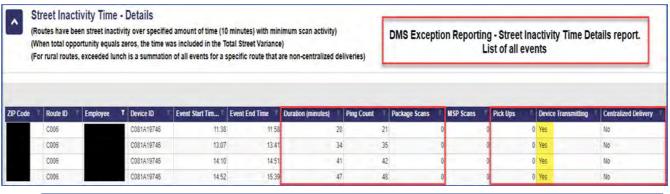
Edit Book Maintenance / PS Form 1621 at leve of the most Important documents used by the since the Edit Book and PS Form 1621 at leve of the most Important documents used by the complete entires for new construction and any delivery deletions that occur as soon as possible. Your edit book ensures proper line of travel in the delivery of the route, as well as proper sortation of the mail. If you have an issue with mail not being in automation, check your edit book to ensure that the addresses are proper and accounted for.

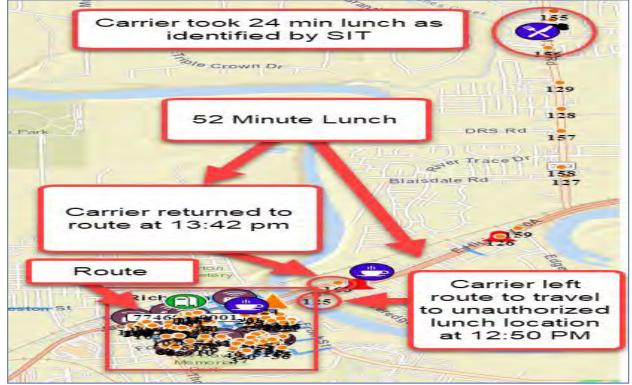
Case Labels If your case labels are more than 6 months old, it is time to replace labels. Old case labels that are marked on, cut up, or not updated with most current active deliveries, only lead to confusion casing the route and mail not being delivered, by the regular and/or the replacement carrier. In addition to upholding your duties and responsibilities as a city carrier, maintaining your route and edit books will allow you to provide high-quality service for which you will be proud. Maintain these resources as you play a major role in the high respect the Postal Service receives from

Route Maintenance Is Everyone Responsibility







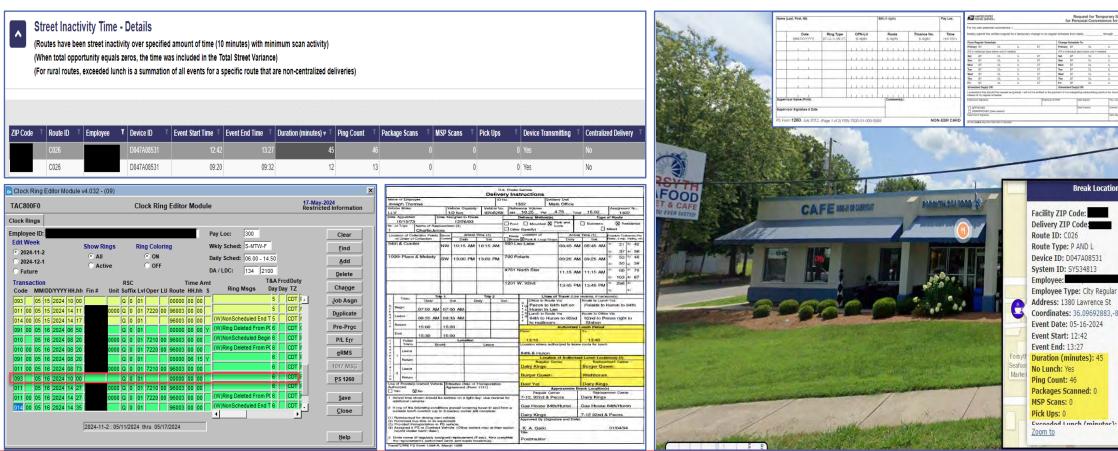




8. TOOK A LUNCH AFTER A 'NO-LUNCH' WAS REQUESTED & APPROVED

TOOK A LUNCH AFTER A 'NO-LUNCH' WAS REQUESTED & APPROVED

Documented service talk (proof of instruction), discussion, DMS Breadcrumbs (route summary report) showing lunch event (street inactivity event), PS Form 1564-A, validation of carrier's request for no-lunch (Example: PS Form 3971, PS Form 1260, local sign-up sheet, etc.), TACS clockrings showing the no-lunch was entered.





115

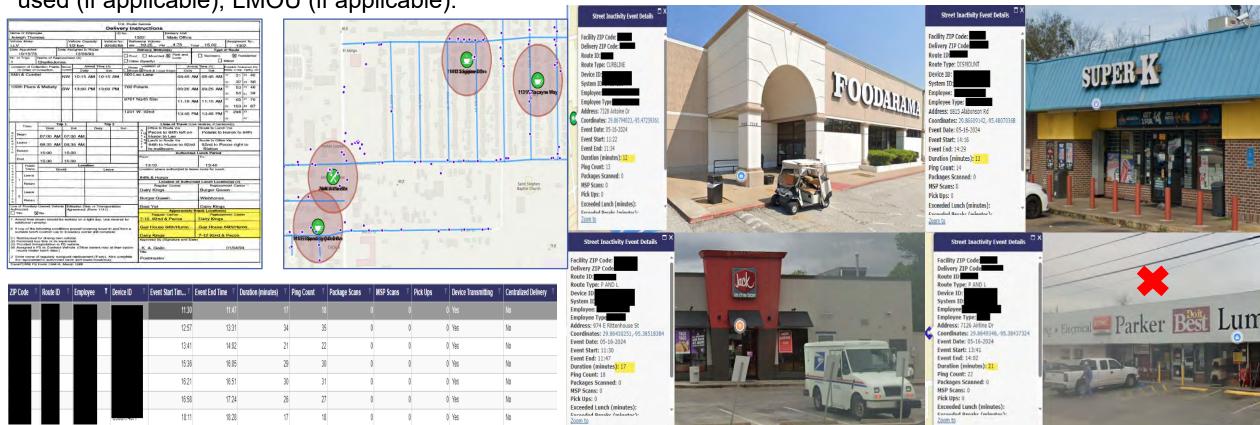
12:42 pm

9. UNAUTHORIZED BREAK(S)

UNAUTHORIZED BREAK(S)

Documented service talk (proof of instruction), discussion, 1564A Delivery Instructions (authorized lunch and break locations), DMS Exception Reporting - Street Inactivity Time Details Report – Data view and street view (identifies unauthorized break location), DMS Breadcrumbs (route summary including before and after pins, additional time





Investigative Interview

** Actual I&I by an EAS 22 Manager for carrier in previous example, who deviated 14 mins (both ways) to his home for lunch

Carrier stayed at his house for 45 mins to 1 hour, for two weeks prior to 9/11/2023

Additionally, carrier incurred from 30 mins to an hour of OT each day

Investigative Interview

This interview can lead to corrective action including up to removal from the Post Office; do you understand?

How Long have you been on route 388?

1. Are you aware of your duties as a city carrier?

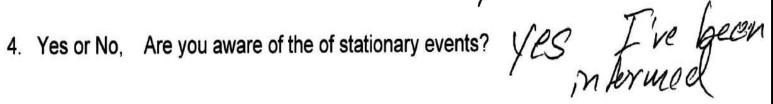


2. Yes or No, were you at work on Monday, 9/11/2023?



3. Yes or No, were you assigned route 388 this day?





5. Yes or No. Are you aware that you must get approval to deviate?



Investigative Interview

** I&I continued by EAS 22 Manager

6. Yes or No, Were you authorized to deviate?



7. Yes or No. Are you aware that you only have 30mins for lunch?

8. Yes or No. Are you aware that you were stationary for over an hour at 6108 Comstock?

Anything else you'd like to add?

I thought it was within the distance to my route

Street Management - Addressing Street Inactivity

The DMS Street Inactivity Report alone does not support Corrective Action

- Delivery Management System (DMS) breadcrumbs
- You should review and use all available and applicable data
- Data integrity is key
- Most importantly, all data must be consistent with the charge
- Use documented stand-up talks and discussions to show awareness of the rules



Investigative Interview

> UNITED STATES POSTAL SERVICE
Date:
Investigative Interview – Street Management
Employee:
Management:
Management Witness/Notetaker:
NALC Representative:
Time interview began:
Documents suggested, but not limited to: DMS Breadcrumbs/Maps, PS Form 1564-A, Documented Service Talks, TACS Employee All, PS Forms 3996, PS Forms 1017-B, PS Form 3999/3999x (if applicable). Ensure appropriate follow up questions are asked, when applicable.
This is an Investigative Interview. I will be asking a series of questions relating to your recent street activity. In accordance with ELM 665.3, your answers are expected to be truthful and forthcoming. Those responses could be used to issue and substantiate disciplinary action, up to and including removal. Do you understand what I have just told you?
On [DATE], you were present at a service talk that discussed the current GPS system used by our scanners, its usage and a review of several M-41 and M-39 duties required of city carriers. Do you recall this talk?
On [DATE], I gave you a discussion, in accordance with Article 16.2, because you [INFRACTION] ex.: ['failed to carry your scanner on your person while performing street delivery duties'] on [DATE/S]. Do you recall this discussion?
You are aware that employees are expected to discharge their assigned duties conscientiously and effectively, correct?
You are you aware you're required to follow your supervisor's instructions, correct?
You are also aware that if you have a reason to question those instructions, you must still carry out the order and if desired, file a grievance after the fact, correct?
You are aware that employees are expected to conduct themselves during and outside of working hours in a manner that reflects favorably upon the Postal Service, correct?

You are aware that postal employees are required to be honest, reliable, trustworthy, courteous and of good character and reputation, correct?
You are aware that employees must not engage in criminal, dishonest, notoriously disgraceful immoral, or other conduct prejudicial to the Postal Service, correct?
You have worked for the United States Postal Service for (Yrs/Mos), correct?
You have been employed as a City Letter Carrier since (date), correct?
On(date) you were assigned route, correct?
******** Everything above this line should be asked in every investigation
AFTER VALIDATING THE CARRIER'S PRESENCE AT THE GPS SERVICE TALK,

AFTER VALIDATING THE CARRIER'S PRESENCE AT THE GPS SERVICE TALK, AWARENESS OF THE ABOVE REQUIREMENTS AND VALIDATING RECEIPT OF A DISCUSSION FOR A PRIOR INFRACTION, SEE BELOW QUESTIONS TO ASK FOR THE FOLLOWING INFRACTIONS:

 EMPLOYEE DID NOT CARRY THEIR SCANNER ON THEIR PERSON DURING DELIVERY DUTIES; ASK FOR EACH OCCURENCE:

On [DATE], from [TIME] to [TIME] at [LOCATION], you again failed to carry your scanner on your person, while performing street delivery duties; why?

 CARRIER FAILED TO MAKE TIMEKEEPING ENTRIES INTO SCANNER; ASK FOR EACH OCCURENCE:

On [DATE], you again failed to enter your begin tour and move to street; why?

CARRIER SCANNED ITEM/S AT INCORRECT ADDRESSES

On [DATE], you scanned 3 packages from your parked vehicle instead of scanning them at the delivery point. Why didn't you scan them, as instructed, at the delivery point? _____ (show DMS report validating this information)

 UNAUTHORIZED LINE OF TRAVEL TO/FROM ROUTE OR TO/FROM LUNCH OR BREAK

On [DATE/S], did you request to take a different line of travel to and from your route other than what has been approved?

On [DATE/S], you did not follow your approved line of travel when traveling to and from your route. Why?

2



Investigative Interview

UNAUTHORIZED DEVIATION On [DATE], did you request to deviate from your route, for [DISTANCE] from [TIME] to [TIME]? (Show DMS Breadcrumbs) On [DATE], why did you deviate from your route, for [DISTANCE] from [TIME] - [TIME]? Follow up: where did you go and what were you doing? UNAUTHORIZED LUNCH OR BREAK LOCATION On [DATE], where did you take your lunch? Please review your approved PS Form 1564-A; is this an authorized lunch location? On [DATE] why did you take your lunch at [LOCATION], which was not an approved location in accordance with your PS Form 1564-A? (Show DMS Breadcrumbs) Did you request to take your lunch at this location? (If so, to whom was that request made?) **EXPANDED THEIR LUNCH/BREAK TIME** On [DATE], where did you take your lunch? You are aware that your lunch period is 30 minutes, and that includes travel to and from lunch, correct? On [DATE], including [NUMBER] minutes of travel time, you took [TOTAL TIME] for your lunch at [LOCATION], from [TIME] to [TIME]. (Show DMS Breadcrumbs) Why did you expand your lunch time on [DATE]? On [DATE], are you aware that you were paid for [NUMBER] hours of work? TOOK A LUNCH AFTER A 'NO-LUNCH' WAS REQUESTED & APPROVED On [DATE], did you request to take a 'no-lunch'? On [DATE], did you take a lunch? Records show you took a [TOTAL TIME] lunch/break at [LOCATION], from [TIME] to [TIME]? Why did you take a lunch when a no-lunch had been requested and approved on [DATE]?

UNAUTHORIZED BREAK/S

On [DATE], where did you take your breaks?

Records show that you took one additional break of [TOTAL TIME] at [LOCATION] and a second additional break of [TOTAL TIME] at [LOCATION] that day, totaling [XX MINUTES].

Please review your approved PS Form 1564-A; were either of these an authorized break location?

On [DATE] why did you take additional and unauthorized break/s totaling [TOTAL TIME]?

****** Everything below this line should be asked in every investigation

Are you on the 10 or 12 hour OTDL, Work Assignment List or Non-Overtime list?

Would the Employee Assistance Program (EAP) be of assistance to you? www.EAP4YOU.com or Call to 800-327-4968 (TTY. 877-492-7341) and connect live with your EAP 24/7/365

Is there anything you would like to tell me, or you think I should know, before I review this and other relevant information and consider the need, if any, for discipline?

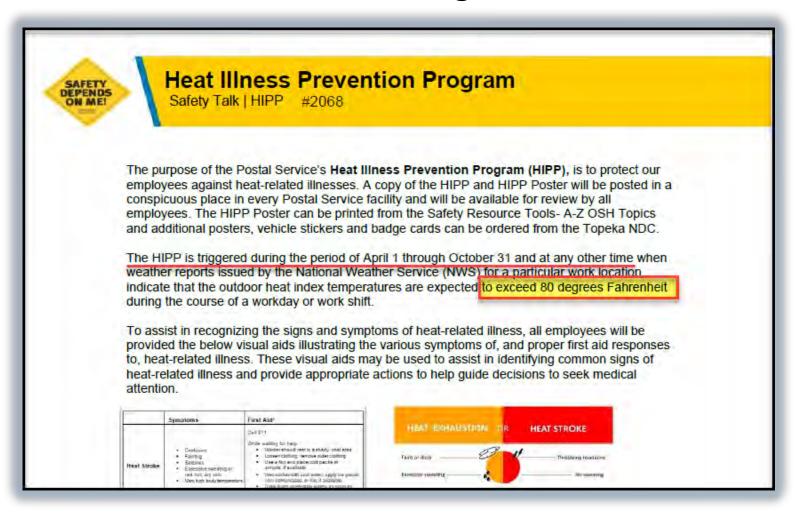
Time interview ended:





Street Management - Addressing Street Inactivity

Heat Illness Prevention Program Precautions



Take Extra Caution When HIPP Is Active.

Physically Check On Them If Inactive During HIPP, as needed

We want to avoid OSHA retaliation litigation (11c)



Street Management - Addressing Street Inactivity

- Note Many of the Delivery Tool(s) Data are only available for 30 days
- Any documentation/evidence relied on when considering Corrective Action must be shared/discussed with the employee during the investigative interview and provided to the Union when requested
- Maintain a quality original copy of the complete file in a secured location.
- Use a **color** printer for maps when possible, and make sure those are shared with and provided to the employee/union during the investigative interview and grievance process. Black and white copies/scans, etc. can be replaced at arbitration, if needed, but **only** if the original documents provided to the employee/union were in color.

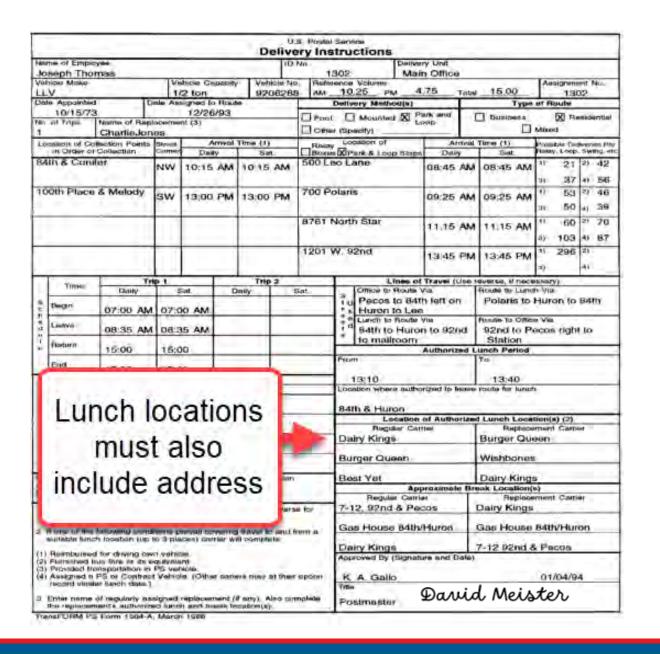


PS FORM 1564A

Outlines delivery instructions for the City Carrier route, to include:

- Administration of route details, i.e. Vehicle #
- Regular and Replacement Carrier's Names
- Locations of CPMS points
- Locations of P&L and Relay points
- Line of travel from office to route, route to lunch, lunch to route and route to office
- Authorized lunch period
- Authorized lunch and break locations for Regular and Replacement Carriers

Form is reviewed with Carriers and authorized by signature of Postmaster / Manager







Mandatory Stand-up Talk

To All City Carriers, Supervisors, Managers and Postmasters

Last year alone, the Postal Service hired **72 thousand** city carriers and made more than **1.8 million** new deliveries nationwide. With that in mind, we have updated our Delivery Instructions, Special Orders for Delivery and Route Maps to ensure our employees successfully deliver along city routes. Additionally, ensuring all deliveries are accounted for in our edit books and case labels will help ensure that proper sortation of our letter and flat volumes are on point and that we provide stellar delivery to our customers.

Essentially, a City Route book is made up of 6 parts; (1) the 1/2" to 1", 3 ring, sturdy, hard cover binder that contains (2) 1564-A Delivery Instructions, (3) 1564-B, Special Orders, (4) Edit book and/or PS Form 1621, if necessary; (5) Route Map, and (6) Handbook M-41, City Delivery Carriers Duties and Responsibilities. When maintained properly, these books explain in detail how to deliver along the route.

1564-A Delivery Instructions

PS Form 1564-Å is a written roadmap of Collection points, Relay / Park and Loop points, Route schedule, transportation (if applicable), and lines of travel (to beginning of the route, to lunch point, return to next delivery location, and return to unit). It also provides lunch information, including locations where a carrier and carrier technician (Q7) are authorized to leave a route runch. Additionally, it includes authorized break locations for the regular and substitute carriers as well. Lastly, once all is authorized, it is signed and dated by the Manager or Postmaster of the unit.

1564-B Unique Conditions, Other Special Orders, and Instructions

This form is used to record special orders that are approved by management concerning the handling or delivery of a customer's mail. This includes firm callers, standing orders not to deliver on certain days of the week, temporary hardship delivery expectations, etc. The special orders are valid until cancelled by management or at the customer's request.

Edit Book Maintenance / PS Form 1621

Since the Edit Book and PS Form 1621 are two of the most important documents used by the Postal Service, it is essential that the carrier keep them accurate and up to date. Carriers must complete entries for new construction and any delivery deletions that occur as soon as possible. Your edit book ensures proper line of travel in the delivery of the route, as well as proper sortation of the mail. If you have an issue with mail not being in automation, check your edit book to ensure that the addresses are proper and accounted for.

Case Labels

If your case labels are more than 6 months old, it is time to replace labels. Old case labels that are marked on, cut up, or not updated with most current active deliveries, only lead to confusion casing the route and mail not being delivered, by the regular and/or the replacement carrier.

In addition to upholding your duties and responsibilities as a city carrier, maintaining your route and edit books will allow you to provide high-quality service for which you will be proud. Maintain these resources as you play a major role in the high respect the Postal Service receives from the American public.

Route Maintenance Is Everyone Responsibility

Carrier Route Book Maintenance & Case Labels Mandatory Stand-up Talk

Service talk describing needs for, requirements and authorizations of Route Book material

- 1564A
- 1564B (if applicable)
- Edit Book Maintenance
- Case Label Maintenance

Stand-up Talks need to be documented for all City Carrier employees by roster, PS 2548, TACS reports, and not limited to employees making moves on their timekeeping devices to training operation.

MDD-TR Scanner Accountability for City Letter Carriers Mandatory Stand-up Talk

Service talk describing MDD-TR and Requirements

- Information on GPS system and accuracy of scanners
- Carriers having scanner on them at all times (lunch and restroom excluded)
- HBK M-41 and M-39 City Carrier requirements
 - Efficient Service
 - Diligence and promptness
 - Authorized deviations
 - Lines of Travel
 - Lunch information
 - Discharge of duties
 - **Obedience to Orders**
 - **Behavior and Personal Habits**



Mandatory Stand-up Talk

To All City Carriers, Supervisors, Managers and Postmasters

As information, the MDD-TR scanners utilize an Android operating system and operate on the same GPS system as the latest smartphones. The US Government commits to broadcasting the GPS signal in space with a global average user range error of 6.6 feet, with 95% probability, across all healthy satellites in constellation slots. On April 20, 2021, the global average URE across all satellites was 2.1 feet, 95% of the time. (www.GPS.gov)

The Postal Service uses this GPS technology to provide real time updates for customers, hazard, and Amber alerts for our delivery employees, and to provide managers with the location of every employee using a scanner to ensure compliance with delivery & performance expectations.

During delivery duties, all carriers must always carry their scanner on their person (lunch/restroom excluded).

Handbook M-41 provides the following requirements for City Letter Carriers:

112.1 Efficient Service Provide reliable and efficient service.

112.2 Diligence and Promptness

112.23 Complete time records to accurately reflect the hours employed each day.

112.25 Be prompt, courteous, and obliging in the performance of duties. Attend quietly and diligently to work and refrain from loud talking and the use of profane language.

112.29 Return to the delivery unit immediately on completion of assigned street duties and promptly clock in on arrival. A motorized carrier unloads his vehicle and then immediately records returning time.

131.3 Actual Delivery

131.31 Do not deviate from your route for meals or other purposes unless authorized by your manager or if local policies concerning handling out of sequence mail permit minor deviations.

This shows lines of travel to reach the beginning of the route, reach the lunch place, return to next delivery location, and return to unit

251.6 Lunch Information

This shows time of authorized lunch, location of authorized lunch stop(s), and location where carrier is authorized to leave route for lunch. (See instructions on Form 1564-A where this applies.) Similar information for any deviation for lunch by carrier technician is entered on the Form 1564-A.

Handbook M-39 provides the following requirements for City Letter Carriers:

125.3 Authorized Lines of Travel

Carriers are required to follow their authorized lines of travel at all times. On motorized routes this includes travel to and from: the route, authorized lunch locations, break locations, refueling locations, collection boxes, and on the

126.5 b. (2) Review of Carrier Cases and Work Area - Note:

Authorized lunch periods, travel, and locations where the carrier is authorized to leave the route are recorded on Form 1564-A by the carrier when the USPS provides reimbursement or transportation to and from lunch places. In all cases travel time to and from the lunch place will be charged to the lunch period...

Additionally, the Employee Labor Relations Manual (ELM) also provides the following:

665.13 Discharge of Duties

Employees are expected to discharge their assigned duties conscientiously and effectively.

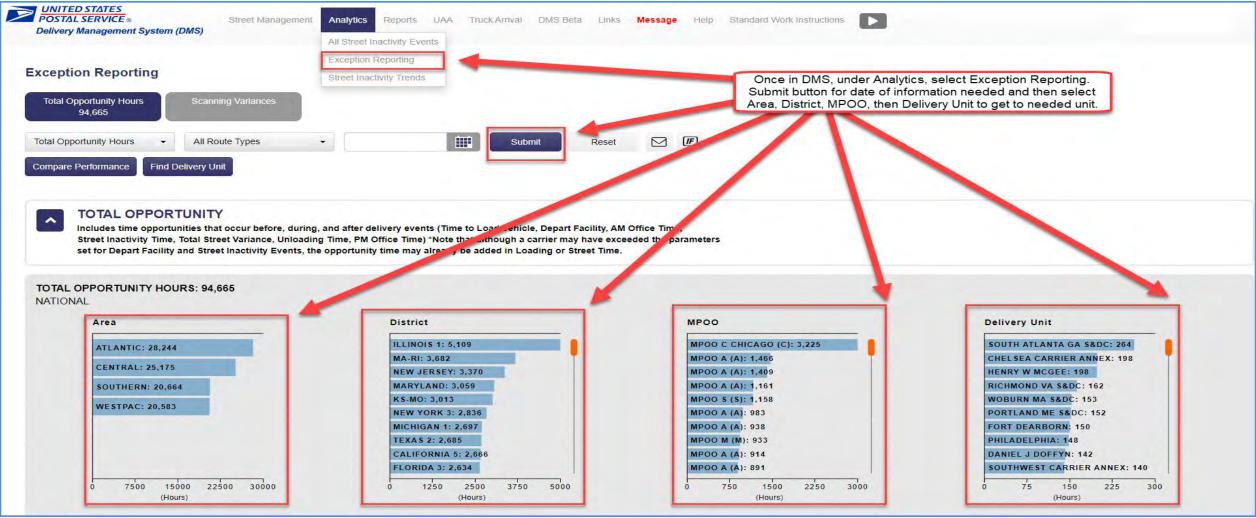
665.15 Obedience to Orders

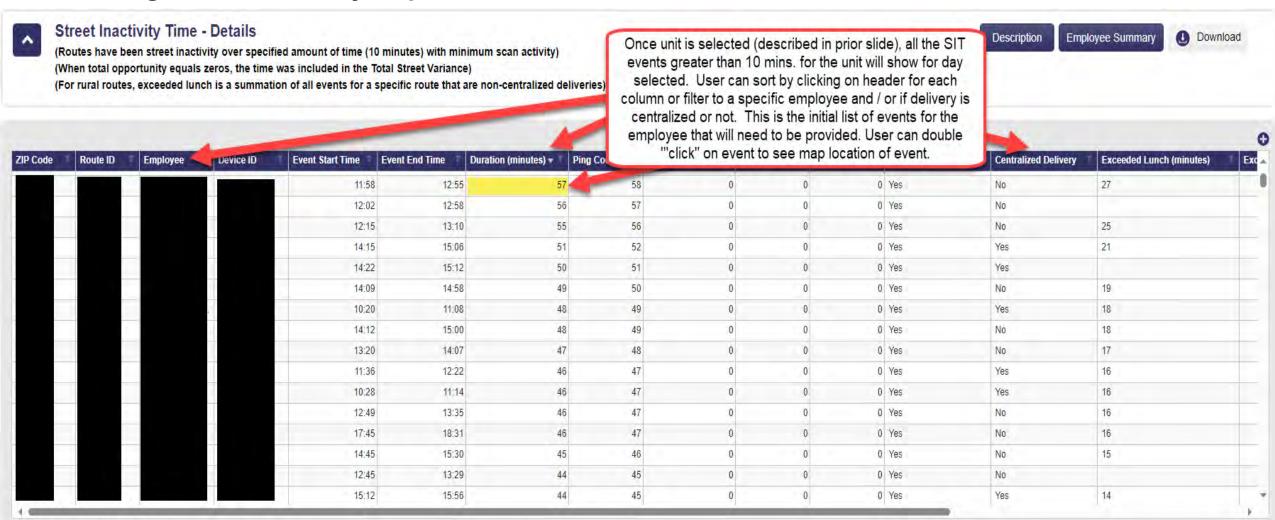
Employees must obey the instructions of their supervisors.

665.16 Behavior and Personal Habits

Employees are expected to conduct themselves during and outside of working hours in a manner that reflects favorably upon the Postal Service.

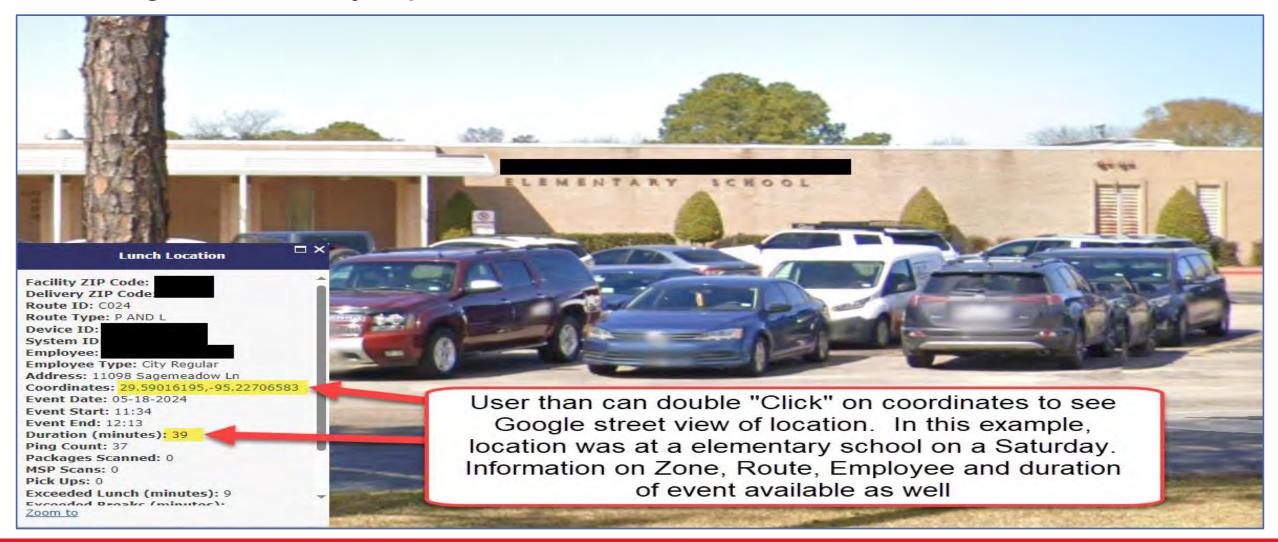






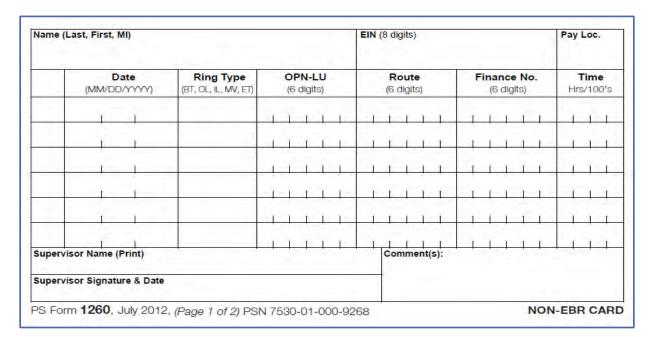






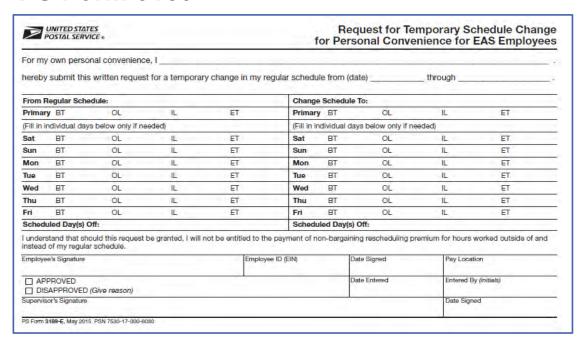


PS Form 1260



Used by employee to record time manually, for input into TACS, in some cases "no lunch" requests

PS Form 3189

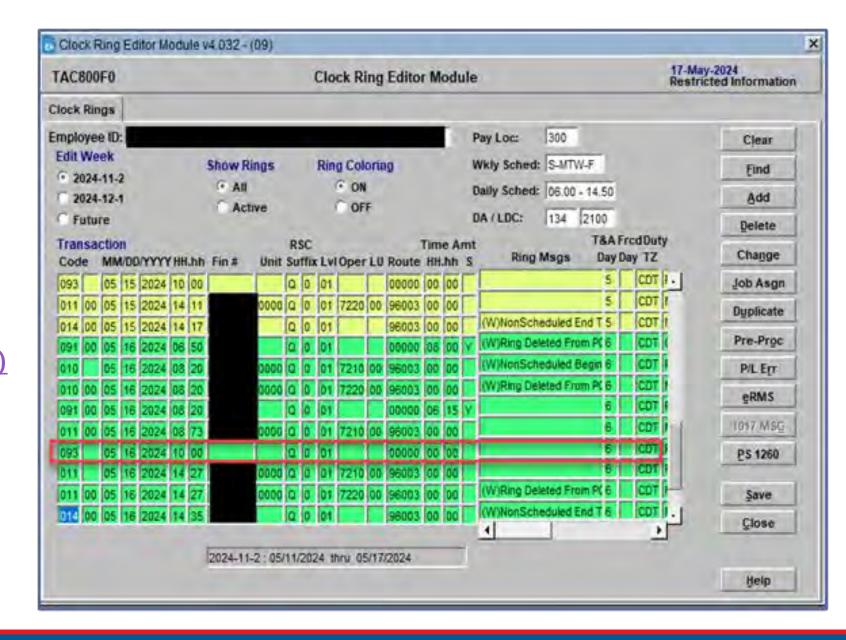


Used by employees to request change of schedule for day, week, and in some cases "no lunch" requests

TACS Clock Ring Editor Module

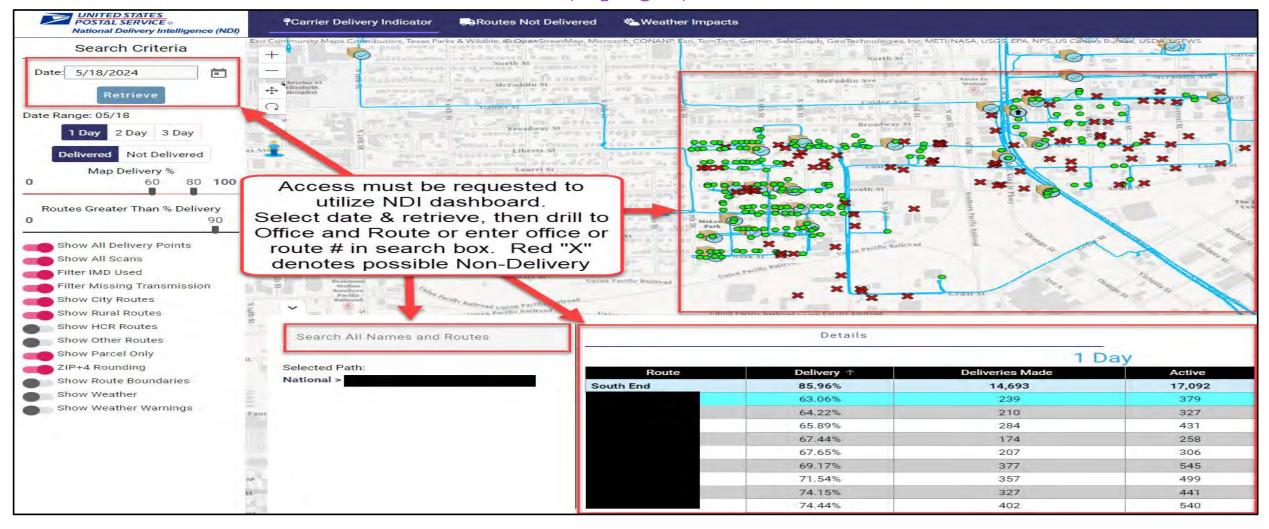
Used to record employee's clock-rings, "who" input time i.e. if scanner used or not.

TACS Homepage (usps.gov)





NDI – National Delivery Intelligence - NDI (usps.gov)

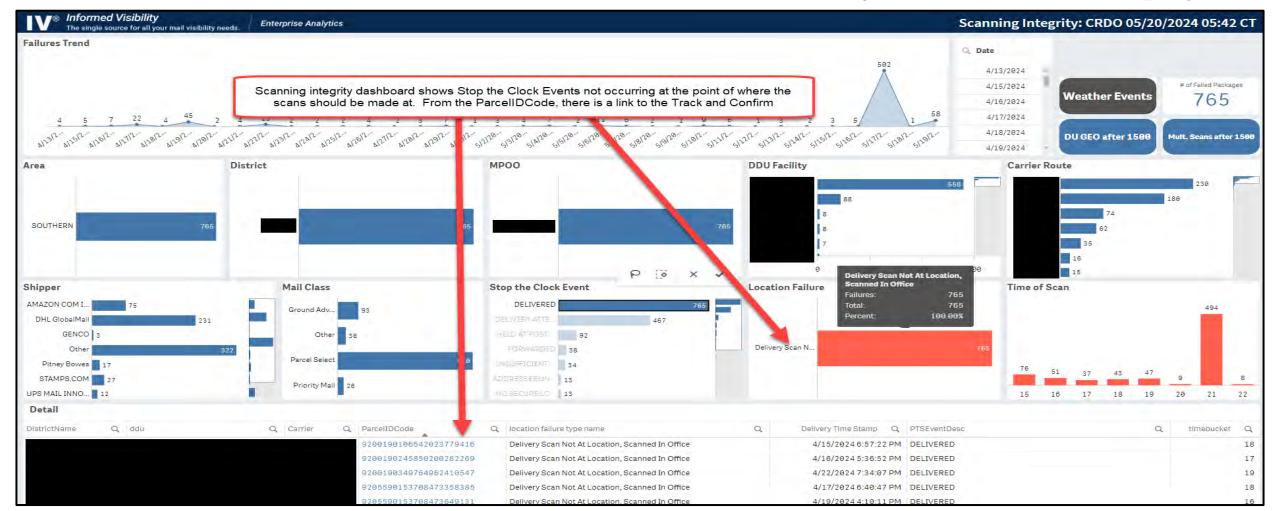




Scanning Integrity Dashboard -

PPX Report - Failed Location Detail - Scanning Integrity:

CRDO 05/20/2024 05:42 CT | Sheet - Qlik Sense (usps.gov)

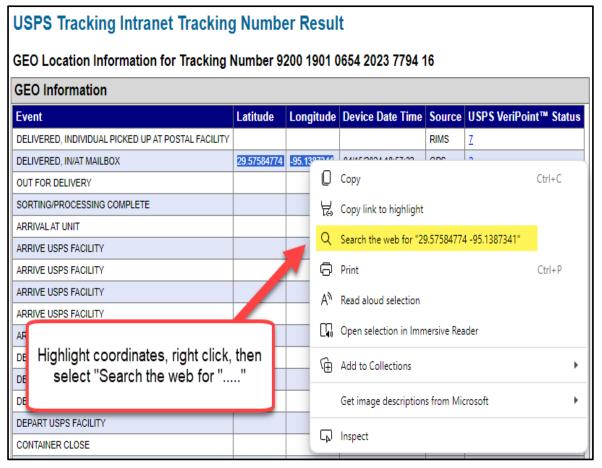




Scanning Integrity Dashboard -

PPX Report - Failed Location Detail - Scanning Integrity: CRDO 05/20/2024 05:42 CT | Sheet - Qlik Sense (usps.gov)

Events	PTR Track and Confirm											
Event	Event Code	Event Date	Event Time	Location	Input Method	Scanner ID	Carrier Route	Posting Date / Time (Central Time)	Other Information			
DELIVERED, IN/AT MAILBOX	01	04/29/2024	20:36		Scanned	MDD TR C184A03206 (interface type - wireless)	Scanned by route C011	04/29/2024 20:40:04	Facility Finance Number GEO Location Data Available			
ON ROUTE, LOAD TRUCK	59	04/29/2024	13:19		Scanned	MDD TR C184A03206 (interface type - wireless)	Scanned by route C011	04/29/2024 13:22:05	GEO Location Data Available			
OUT FOR DELIVERY	OF	04/29/2024	11:08		System Generated			04/29/2024 11:12:10				
SORTING/PROCESSING COMPLETE	PC	04/29/2024	10:58		System Generated			04/29/2024 11:12:10				





Highly Recommended Evidence and Documents for SIT Management

<u>Investigative Interviews – Street Management</u>

The following documents are invaluable resources for supervisors conducting investigations into alleged improper conduct during street duties. It is worth noting, and highly recommended, that additional documents and evidence from various systems may also be considered, and prove to be pertinent, even if not explicitly listed. During investigative interviews, these documents and evidence should be presented to the employee and their representative, if applicable, when discussing the alleged infraction. It's essential to ask appropriate follow-up questions as needed.

Just a friendly reminder, a thorough investigation is necessary, and it's important to note that not all investigations result in disciplinary measures. The determination of whether to pursue disciplinary action should be carefully considered following a comprehensive review of the investigation findings and all pertinent evidence.

1. DID NOT CARRY THEIR SCANNER ON THEIR PERSON DURING DELIVERY DUTIES

Documented MDD-TR Scanner Details service talk, discussion, DMS Exception Reporting - Street Inactivity Time Details Report (identifies event), DMS Street Management – Route Summary Report (Showing breadcrumbs at park point), NDI report (showing missed deliveries and point where scanner was left), RIMS battery usage report if needed (to show battery percentage)



Highly Recommended Evidence and Documents for SIT Management

2. FAILED TO MAKE TIMEKEEPING ENTRIES INTO SCANNER

Documented service talk (proof of instruction), discussion, Employee All TACS

3. SCANNED ITEM/S AT INCORRECT ADDRESSES

Documented service talk for accurate delivery, discussion, PTR track and confirm with GEO location of Stop the Clock (STC) event, RIMS GEO Alert Dashboard, Scan Integrity report

4. UNAUTHORIZED LINE OF TRAVEL TO/FROM ROUTE OR TO/FROM LUNCH OR BREAK

Documented Carrier Route Book service talk, discussion, 1564A Delivery Instructions (authorized line of travel), DMS Breadcrumbs (route summary report showing actual line of travel), additional time used (if applicable), AVUS mileage report (if applicable, showing additional mileage).

5. UNAUTHORIZED DEVIATION DURING DELIVERY (OTHER THAN ABOVE)

Documented Carrier Route Book service talk, discussion, DMS Breadcrumbs (route summary report showing actual line of travel), Edit book or 3999 (to show approved line of travel within route) additional time used (if applicable), AVUS mileage report (if applicable, showing additional mileage).



Highly Recommended Evidence and Documents for SIT Management

6. UNAUTHORIZED LUNCH OR BREAK LOCATION

Documented Carrier Route Book service talk, discussion, 1564A Delivery Instructions (authorized lunch and break locations), DMS Exception Reporting - Street Inactivity Time Details Report – Data view and street view (identifies unauthorized lunch or break location), additional time used (if applicable), AVUS mileage report (if applicable, showing additional mileage).

7. EXPANDED LUNCH/BREAK TIME

Documented Carrier Route Book service talk, discussion, 1564A Delivery Instructions, DMS Exception Reporting - Street Inactivity Time Details Report – Data view and street view (identifies location and time-valued breadcrumbs for time over authorized lunch and break time), DMS Breadcrumbs before and after event of expansion, LMOU (if applicable).

Note: Handbook M-39, Management of Delivery Services

242.341 The carriers at the delivery unit will receive two 10-minute break periods. The local union may annually opt to have either (a) both breaks on the street or (b) one of the 10-minute breaks in the office and one break on the street. If two 10-minute breaks are taken on the street, **they will be separate from each other. Breaks must be separate from the lunch period**. The carrier shall record on PS Form 1564-A, Delivery Instructions, the approximate location of the breaks(s).



Highly Recommended Evidence and Documents for SIT Management

8. TOOK A LUNCH AFTER A 'NO-LUNCH' WAS REQUESTED & APPROVED

Documented service talk (proof of instruction), discussion, DMS Breadcrumbs (route summary report) showing lunch event (street inactivity event), PS Form 1564-A, validation of carrier's request for no-lunch (Example: PS Form 3971, PS Form 1260, local sign-up sheet, etc.), TACS clockrings showing the no-lunch was entered.

9. UNAUTHORIZED BREAK(S)

Documented service talk (proof of instruction), discussion, 1564A Delivery Instructions (authorized lunch and break locations), DMS Exception Reporting - Street Inactivity Time Details Report – Data view and street view (identifies unauthorized break location), DMS Breadcrumbs (route summary including before and after pins, additional time used (if applicable), LMOU (if applicable).



Street Management – Summary

The previous slides, portraying examples and reports, can assist the supervisor, when investigating elements of alleged improper conduct related to street duties.

- Additional documents such as training records, TACS employee on the clock reports, and evidence from other systems could also be used that may not be listed.
- During the investigative interview, these documents and evidence should be shown to the employee and shared with their representative, if applicable, when asked about the alleged infraction.
- Ensure appropriate follow up questions are asked, when applicable.